

March 2000

MAR 1 3 REC'D DUNCAM & JONES

Northern Section, California Chapter, American Planning Association

Keep the "General" in the General Plan Diagram

By Charles Lerable

t a recent general plan workshop that I attended, members of the community expressed frustration about how many times the current general plan had been changed. After all, the comments went, why should we adopt a plan if all planners do is continually change it? These comments have no doubt been heard at countless other community general plan meetings. Plans do need to change for legal and practical reasons, but the public often sees plan changes as slippery political moves to sidestep the public will.

Changes to the general plan map, or "diagram" (a term most planners never use), can be particularly controversial. Planners contribute to the problem by proposing parcelspecific changes that make the diagram indistinguishable from the zoning map. Many planners, community members, and decision-makers like this level of specificity, because a parcel-specific diagram eliminates ambiguity. A property owner can look at such a map and say, "My parcel is located here, therefore I can build four houses on my one acre lot." What's not to like about that? Plans are supposed to make the rules clear, and parcel-specific maps do a superlative job.

The problem is that the general plan diagram is not intended to serve as a specific rule, but as general policy. As planners, we need to go back to general plan diagrams that are more general. We need to dull our pencils, avoid tracing over parcel lines, use bold mapping strokes, resist the urge to leap ahead and make parcel-specific decisions, and avoid too many land use designations. Save the details for the zoning map. Convince the public to hold off. Think big, not small. Neighborhood boundaries and other "edges" can be determined when the zoning map is adopted. There are some key reasons why general plan diagrams ought to remain general:

- 1. No Legal Requirement for Parcel-by-Parcel Specificity. State law requires consistency between general plans and zoning ordinances, and calls for general conformity of zoning maps to general plan diagrams. Nowhere does the law say that a zoning district must equal a polygon on the general plan diagram. In fact, there may be three or more zoning districts for every land use designation on the diagram. There is simply no legal imperative for making general plan diagrams parcel-specific. Indeed, the California Attorney General has determined the opposite, and court decisions have supported this interpretation.
- 2. Zoning Map Implements the General Plan Diagram. Zoning maps should be consistent with the general plan diagram, not the other way around. This may seem obvious, but consistency seems to be cut both ways when plan diagrams mimic, in fact nearly resemble, zoning maps. This "mutual consistency" approach blurs the necessary distinction between policy and regulation. Regulation follows policy; policy should not follow regulation.
- 3. Permanence of Plan Diagram; Flexibility of Zoning Map. The general plan diagram should be resistant to change, whereas zoning map boundaries evolve within the plan's time horizon, expanding and contracting along district edges as circumstances dictate. In other words, general plan diagrams are long-term; zoning maps are short-term. The unpredictable nature



(continued on page 4)

DIRECTORY

Director

Mark Rhoades 510/705-8111 e-mail: mar2@ci.berkeley.ca.us

Director Pro-Tem

Sowmya Parthasarathy 415/546-0400 * x 49

Jeri Weiss Ram, AICP 925/833-6610

Administration Director

M. Kavanaugh-Lynch 510/705-8111

AICP Coordinator

Don Bradley, AICP 650/592-0915

Ethics Review Coordinator

June Catalano, AICP 510/577-3374

Awards Coordinator

Wayne Goldberg, AICP 707/543-3220

Communications Director

Jerry Haag 510/644-2106

University Liaison

Joanne Manson, AICP 510/614-1699

Legislative Liaison position open

Professional Development

Patricia Jeffery, AICP 510/524-7980

Membership

Greg Mattson 925/988-9188

International Liaison

Stephen Wanat, AICP 415/435-1651

Regional Advisory Committees (RACs)

Central Bay Area

Andrea Ouse, AICP 650/991-8033

East Bay

position open

East Bay Counties

Greg Mattson 925/988-9188

South Bay

D. Ungo-McCormick 408/277-4744

North Bay
Pat Collins
707/575-1933

Monterey Bay

Ernie Franco, AICP 831/373-1489

Far North

George Williamson 707/822-5955

Northern Section Voicemail

415/281-0195

Newsletter Editor (acting)

Joseph Ferrucci 718/729-6543

Advertising Coordinator

position open

Newsletter Designer

Juliana Pennington 415/824-4375



specializing in visuals for the planning and design professions

uliana Pennington

Graphic Design Technical Illustration Communications Design Exhibit Planning & Design

DIRECTOR'S CORNER

by Mark A. Rhoades

here are so many exciting things to write about, that none of them will get the attention they deserve. You will see expanded pieces about some of them in issues to come. The most exciting piece of news is our web site. Yes, you read correctly, the Northern Section has a web site. Thanks to the incredible efforts of Pierce MacDonald and Sowmya Partheserathy, the Board is beta-testing a web site that will be available to members and the general public very soon. Look for more information about this in the next newsletter.

The current economic climate has spurred an unprecedented demand for city planners. There is a wealth of job opportunities in our section (and in Berkeley!). Please take time to look at the positions listed in our newsletter. This is a great time to think about new positions and opportunities, or to get experience in a facet of planning that you may not have considered before.

And finally, I love my job. I know that may sound crazy to some people, especially if you are familiar with the City of Berkeley (my employer). I am the Current Planning and Zoning Manager for a City of 108,000 people, all or whom seem to be either lawyers, politicians, full-time neighborhood activists, or Nobel laureates. What is so fun about this? It makes for a planning environment that is constantly challenging and very complex. There is never a dull moment in Berkeley, and having to really consider every action we take is a refreshing departure from "cookie cutter" planning. One word of caution: don't consider a position in Berkeley if you aren't ready for a public that will actually read your staff reports!

Finally, I want to thank a number of individuals who have recently left the Board. Jeri Weiss-Ram is our outgoing Treasurer. Jeri has done a great job of keeping our books. Chuck Lerable, who was an incredible Advertising Coordinator. Chuck is responsible for setting up an annual billing system for business card ads, and for organizing job ads and billing in a manner that was unprecedented for the Section. We are also saying good-bye to John Banks and Joseph Ferrucci, who have been our Newsletter Editors in the last year (Joseph for just a few short months). Joseph has already moved to New York for a new job and is editing this issue from the east coast! Thanks to all of you for your tremendous service.



NEWSLETTER INFORMATION

EDITORIAL Joseph Ferrucci (acting editor)

Tel: 718/729-6543

e-mail: josephferrucci@earthlink.net 45-28 42nd Street, #1E Sunnyside, NY 11104 ADVERTISING/JOBS Mark Rhoades

(acting co-ordinator)
Tel: 510/705-8111
Fax: 510/883-6543
e-mail: mar2@ci.berkeley.ca.us
2120 Milvia Street, 1st floor

Berkeley, CA 94704

ADDRESS CHANGES

Membership Department APA National Hqtrs. 122 South Michigan Ave., Ste.1600 Chicago, IL 60603-6107 312/431-9100

The deadline for submitting materials for inclusion in the **Northern News** is the 16th day of the month prior to publication.



BULLETIN BOARD

APA News Release

AICP ANNOUNCES THE 2000 CLASS OF THE COLLEGE OF FELLOWS and INDUCTION CEREMONY

he American Institute of Certified Planners (AICP) is pleased to announce the new Fellows of the AICP College of Fellows (COF). Eighty-two outstanding certified planners were selected in a two-day selection process in Chicago. Over 104 nominations were submitted by APA chapters and AICP members nationwide. Of the 82 fellows, 16 are from California. They include:

Dave E. Bess, PhD Margarita McCoy Melville C. Branch, PhD Louis Bert Muhly Betty Croly Robert J. Paternoster

Samuel J. Cullers Roy Wilson Potter Clifford W. Graves Janet M. Ruggiero

John E. Hirten Michael J. Stepner Vivian Kahn Kenneth C. Topping

Paul Zucker Marjorie Macris

The COF designation is one of the highest honors AICP bestows upon its members for their individual contributions in planning education, research, professional practice, public and community service, and leadership. The COF is primarily concerned with mentorship and future advancement of the planning profession.

The induction ceremony for the new fellows will take place as part of this year's National Planning Conference in New York City. It will be held on Saturday, April 15 at the New York Hilton's Trianon Ballroom, 5:30-9:00 p.m. The ceremony will be followed by catered reception. Tickets are \$75 and can be purchased with conference registration.

For reservations, or for more information about the COF, contact AICP at 202-872-0611; email aicp@planning.org.

APA ELECTIONS

COUNT YOURSELF IN!

uide the future of your professional association. Vote in the upcoming elections to choose the leaders of APA and AICP. Ballots will be mailed to all APA and AICP members in early March, so watch your mailbox. Return your ballot by Friday, April 14 to make your votes count!

Positions up for election include: APA and AICP presidents, APA directors, APA board members, and AICP commissioners in Regions II, III, and IV. Candidates' position statements will be included with the ballots and published on the APA/AICP web site at www.planning.org/members.

Exercise your right to vote! APA is counting on your participation!

The Bulletin Board section of the Northern News is intended to provide a forum for individuals to inform members about events or current topics. If you would like to submit an item for the Bulletin Board section, contact

APA WEB SITE CONSULTANT **SEARCH** Visit ConsultantSearch for detailed profiles of companies that can help solve your community's planning problems. Its fast, flexible search engine makes it the easiest way to find the firm that fits your agency's needs. ConsultantSearch is the only service of its kind on the internet. Try it out today at www.planning.org.

729 - 6543.

of urban development and an evolving economy will affect zoning boundaries, which should be allowed to change within the broad policy context of the plan diagram.

This is particularly true in transitional areas where market forces are redefining district edges and in newly developing areas. We planners should not become secure in the thinking that plan diagrams can be drawn to the precision of a zoning map without inviting plan amendments. The accuracy of designating future land use with such precision is inversely related to the plan's time horizon. If mapped land use designations must change, better it be the zoning map.

4. Less Complication in Meeting Consistency Requirements. Excessive map specificity on the general plan diagram will inevi-tably trigger changes in a defensive effort to comply with consistency require-ments, generating endless diagram amendments for even the simplest zone changes. To amend the plan diagram each time there is a rezoning negates the guiding effects of the general plan map. In contrast, a generalized diagram can allow for more flexibility in the zoning map. For example, if a general plan policy calls for maintaining a compact commercial center to minimize its impact on surrounding residential areas, the diagram need only show a wavy boundary indicating the general location and extent of the commercial center, in order to be consistent with the policy. Following adoption of the policy and diagram, the zoning map is drawn with parcel-by-parcel specificity, showing the exact location of the commercialresidential edge. This zoning map can change over time and still remain consistent with the original general plan map.

(continued from page 1)

By keeping parcel-specific details out of the general plan map (using wavy lines), we are more likely to maintain the long-term integrity of the general plan map. Consistency requirements for rezonings would be less problematic. The public understands the connotations of straight verses wavy lines, and by looking less like the zoning map, a more general diagram would actually be less confusing. By adopting plan maps that are clearly separate from zoning maps, planners and decision-makers will need to make fewer plan amendments. This will help maintain integrity and public confidence in the general plan as a long-term land use policy.

Planners should use as liberal an interpretation of the consistency doctrine as it applies to the general plan diagram. This begins in the map drafting room and should be supported by language explaining that plan maps are not parcel-specific. It is easier to do this with a diagram that does not show or mimic parcel lines. The plan must survive the immediacy and precision of zoning without having to be amended every time there is a zone change.

General plan maps take center stage in land use debates. They become the public's spatial litmus test for land use. And when planners choose to blur the distinction between general plan and zoning maps, they will eventually find themselves in front of another bewildered general plan workshop explaining why citizens should participate in a planning process whose rules constantly change.

Charles Lerable can be reached at clerable@redshift.com.



JOBS

Two Positions

Nichols Berman

Nichols Berman, an environmental consulting firm located in San Francisco's South of Market Area, is seeking applications for the following positions, both available immediately. Send resume to 142 Minna Street, San Francisco, CA 94105; fax 415-957-1381.

Environmental Planner to conduct technical analyses and prepare CEQA documents. Position requires a minimum of three years of analytical and writing experience on planning and environmental topics. Requires bachelor's degree in planning or related field and knowledge of regulatory and legal requirements. Full time.

Graphic Artist to prepare report graphics for CEQA documents. Work involves electronic and non-electronic formats. Position requires knowledge of photographic and other reproduction techniques and computer skills (including word processing, and desktop publishing). Part time.

Assistant Planner

City Of Fairfield

Salary: \$3670-\$4461/month, plus excellent benefits.

Performs a variety of professional current and long-range planning tasks for a growing city of 90,000. Duties may include reviewing development applications, providing information to the public, preparing special studies, preparing staff reports and presentations, and researching and analyzing long-range planning issues. Requires 1 year of professional planning experience and bachelor's degree with major course work in planning or related field. A master's degree in planning, architecture or landscape architecture may substitute for 6 months experience. Deadline: March 31, 2000, 5:00 p.m. For application, contact the City of Fairfield, Human Resources Department, 1000 Webster St, Fairfield, CA 94533; phone 707-428-7396; or download the application from our web www.ci.fairfield.ca.us. EOE.



Senior Transportation Planner

Santa Clara Valley Transportation Authority

Salary: \$5,204 - \$6,869/month, plus extensive benefits package

Valley Transportation Authority (VTA) seeks a Senior Transportation Planner who will supervise professional planners, support staff, and consultants and carry out activities related to transportation and transit planning. The ideal candidate would have a degree in planning or related field, at least 4 years increasingly responsible transportation and transit planning experience, including at least 2 years in a project lead/manager capacity, and specific experience in planning public transit services, including transit corridor studies and transit-oriented development. For more information, visit our web site www.vta.org. For an application and a job bulletin, contact the Valley Transportation Authority, Personnel Department, 3331 North First Street, Building B, San Jose, CA 95134-1906; phone 408-321-5575; email personnel@vta.org. EOE

Assistant Planner II

City of Santa Ana

Salary: \$3861 - \$4930/month, plus excellent benefits package

Responsibilities include reviewing development proposals with property owners; performing field surveys and on-site inspections; collecting and analyzing data and identifying pertinent planning issues; preparing reports and making recommendations for compliance with zoning and other regulations; assisting in preparing plans and project designs; writing requests for Commission or Council action; writing general plan elements and amendments; preparing and making oral presentations to neighborhood and civic groups, Commission, and Council. Position may serve as lead planner on intermediate level projects. Requires 2 years responsible professional-level experience in municipal or regional planning administration; bachelor's degree in urban planning, architecture, geography, environmental studies, public relations or related field; or equivalent combination of experience and education. Person must be willing to work irregular hours, possibly evenings and weekends. Must have valid class "C" California driver's license, City application required. Deadline: March 6, 2000, 5:00 p.m., no postmarks. For application, contact the City of Santa Ana, Personnel Services Dept., 20 Civic Center Plaza M-24, Santa Ana, CA 92701; phone 714-647-5340.

Various Positions

Pacific Municipal Consultants Salary: DOQ

Are you a creative professional looking for new opportunities and career challenges in a non-traditional environment? Pacific Municipal Consultants, a recognized innovator in planning, environmental and municipal consulting services, is seeking qualified professionals for the Sacramento, Monterey, Redding, Mt. Shasta, and San Jose regions. Your experience should include any of the following: relevant planning or environmental education, CEQA/ NEPA compliance, advanced and current planning, quality verbal and written communication, project management, and/or municipal experience. Compensation is DOQ and competitive, including full benefits and flexible work environment. Join us and be part of an exciting and growing team organization by sending your resume to Pacific Municipal Consultants, 10461 Old Placerville Road, Suite 110, Sacramento, CA 95827; fax 916-361-1574; e-mail cfore@pacificmunicipal.com.

ANNOUNCEMENT

APA CONFERENCE

ATTEND THE NATIONAL PLANNING CONFERENCE

April 15-19, New York City

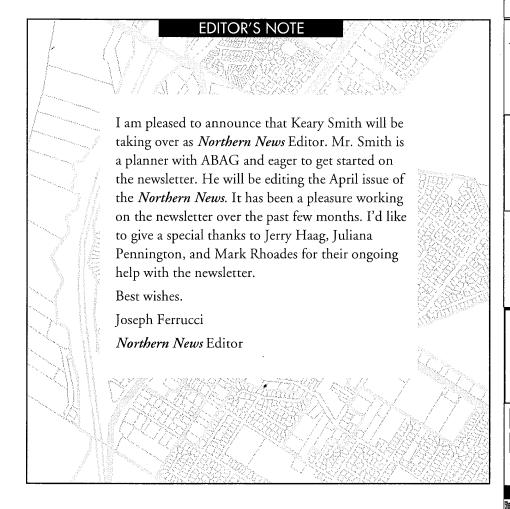
Preregister for Sessions Online

Conference delegates do not need to preregister for most sessions, but we want to know which sessions you plan to attend, so that we will schedule the most popular sessions in the largest meeting rooms. Log your session preferences by visiting APA's web site at www.planning.org. It will take only a few minutes of your time, but will make your conference experience more enjoyable and productive. Room assignments will be made based on the results of this survey.

The National Planning Conference offers more than 200 sessions, 102 mobile workshops and orientation tours, and numerous social events. The New York host committee is ready to welcome you to the Big Apple. The APA conference offers planning professionals and officials the best education opportunity available. For more information on registration, contact Patty Hjertquist at 312-786-6705. To obtain a full list of available conference-related documents, call APA's fax-on-demand service at 800-800-1589.

SAVE ON AIRFARE TO THE CONFERENCE!

United Airlines and Delta Airlines are the official conference airlines. Call United or Delta directly or use your own travel agent and reference the discount code to receive the discounted fares. Call Delta at 800-241-6760 (refer to discount code #132608A) or call United at 800-521-4041 (refer to discount code #567NW). If you purchase your ticket 60 days in advance, you will receive an additional five percent off, for a total discount of ten to fifteen percent.





Urban & Regional Planning RESOURCE MANAGEMENT

Robert Odland Consulting

- Sustainable Development
- Livable Communities
- Resource & Growth Management

2025 Rose Street, #202A Berkeley, CA 94709

Tel: (510)524-0648 Fax: (510)524-0567

DYETT & BHATIA

Urban and Regional Planners

- General Plans
- Zoning
- Urban Design Specific Plans
- Environmental Planning
- GIS

www.dbplanners.com

70 Zoe Street, Suite 100 | Ph: 415 957 2950 San Francisco CA 94107 | Fax: 415 543 8957

PARSONS D BARTHOLOMEW ASSOCIATES

Oakland

- (510) 891-9324
- (707) 575-1933 Santa Rosa

- Traffic Impact Studies
- Transportation Planning & Studies
- Signal Design
- Parking Studies and Design
- Circulation Element Studies
- Kimley-Horn and Associates, Inc.
- 5776 Stoneridge Mall Road Suite 180 Pleasanton, CA 94588
- Phone: (925) 463-56 Fax: (925) 463-5641



155 Grand Avenue Suite 400 Oakland, CA 94612

(510) 763-2929

Transportation Planning

Civil Engineering

Traffic Engineering

Solutions for the 21st Century



Chandler W. Lee, AICP

Contract Planner

940 Diamond Street San Francisco, CA 94114 Phone: 415.282.4446

WA Vernazza Wolfe Associates, Inc.

5464 College Ave. Suite C • Oakland, CA 94618 Tel. 510-596-2475 • Fax 510-652-5605

- Affordable Housing Strategies
- Real Estate Market Analysis
- **Fiscal Impact Studies**
- Redevelopment Planning

DENISE DUFFY & ASSOCIATES

Land Planning and Environmental Consulting

CEQA and NEPA Services General/Specific Plans Resource Assessments Planning and Permitting

947 Cass Street, Suite 5, Monterey • California 93940 Phone: 831/373-4341

Environmental Consulting

225 Bush Street, Suite 1700 San Francisco, California 94104 (415) 896-5900 fax 896-0332 www.esassoc.com

San Francisco Oakland Sacramento

Planning

Architecture

SASAKI

Interior Design

Landscape Architecture

Los Angeles



900 North Point Street

San Francisco, CA 94109

e: sanfrancisco@sasaki.com

Ghirardelli Square

t: 415-776-7272

f: 415-202-8970

Suite B300

Environmental Planning | 657 Mission Street, Suite 600

Urban Design | San Francisco, CA 94105 Landscape Architecture tel: 415 541-0830 Architecture fax: 415 541-0944

info@WRTdesign.com · www.WRTdesign.com

WALLACE ROBERTS &



800 Hearst Ave. Berkeley, CA 94710 510/845-7549 fax: 510/845-8750

PAM

Berkeley Los Angeles Eugene, OR Raleigh, NC Public Affairs Management

□ Planning/Environmental Process

Environmental Communications Public Involvement

Planning, Community Design, Communications, Management

101 The Embarcadero, Suite 210 www.pamsf.com San Francisco, CA 94105

(415) 989-1446

B R A D

LSA

PLANNERS AND LANDSCAPE ARCHITECTS

2215 Fifth Street Berkeley, CA 94710

510-540-7331 * Fax: 510-540-7344 * berkeley.lsa@lsa-assoc.com

Robert Schubert.

Contract Planner

213 Edinburgh Street San Francisco, CA 94112 (415) 586-2266

PACIFIC GROUP

Land Use Economics, Finance, Management Feasibility - Revitalization-Tourism & Recreation 1110 Marquita Ave-Burlingame CA 94010

Phone/Fax: 650-344-1288

Urban Economics

Main Office 2560 9th Street, Suite 211 Berkeley, CA 94710 510.549.7310 510.549.7028 fax

·Market Feasibility

• Financial Analysis ·Base Reuse Strategies

• Fiscal Impact

•Economic Development

· Housing Strategies

CANNON DESIGN

GROUP

bael@bael.com

PLANNING URBAN DESIGN ARCHITECTURE

• Specific Plans

Downtown Revitalization

• Design Guidelines & Consultation

180 HARBOR DRIVE SUITE 219 SAUSALITO CA 94965.2846 TEL: 415.331.3795 FAX: 415.331.3797

EMC Planning Group Inc.

A Land Use Planning and Design Firm Community Planning | 99 Pacific Street, Suite 155 F Contract Planning Services Monterey, CA 93940 Master Planning 831.649.1799 Fax: 831.649.8399

Permitting Services Environmental Review www.emcplanning.com

Celebrating 20 years in business.

Tel: 831-459-9992 Fax: 831-459-9998

1509 Seabright Ave., Suite A1 Santa Cruz, CA 95062

Land Use & Development Consultants, Inc.

Wagstaff and Associates

Pacific Relocation Consultants

A full scope relocation firm to local agencies since 1986

Over 50 years of combined project management experience

Provided services to over 150 Agencies and Cities Relocation Plans and complete project planning & analysis

Tenant, homeowner, commercial and trailer park cases Projects with federal (CDBG & HOME), state and local funding

LONG BEACH - OAKLAND - SACRAMENTO 800-400-7356

Over 84 years of satisfied clients

PHOTOMONTAGES • VIDEOS ANIMATIONS • WEB DESIGN visualization services for EIRs, approvals and marketing

San Francisco, CA Hartmut Gerdes, AICP Principal Tel.415.398-7044 www.SquareOneProductions.com

Sedway Consulting Urban Planners

Comprehensive Planning and Implementation Environmental Policy and Resource Management Development Regulation and Project Processing Litigation Consulting and Testimony

ROBERT BEIN.

WILLIAM FROST

& ASSOCIATES

Three Embarcadero Center, Suite 1150 San Francisco, California 94111 Tel: 415-495-2400 Fax:415-495-7398

Professional Planners/Engineers/Surveyors

226 AIRPORT PARKWAY, STE. 600 • SAN JOSE, CA 95110-3705 • 408/451-9260 FAX 408/451-9261

Kangas Foulk

(408) 467-9100 (925) 940-2200

PRODUCTIONS

Urban and Environmental Plannina

(510) 540-0303 FAX (510) 540-4788

2512 Ninth Street, Suite 5

Berkeley, California 94710

LAMPHIER & ASSOCIATES

While we continually open outward to address your expanding needs, our core remains the same:

urban planning environmental analysis project management

1944 EMBARCADERO, OAKLAND, CA 94606 510 535 6690

SEDWAY GROUP

Real Estate and Urban Economics

Three Embarcadero Center, Suite 1150 San Francisco, CA 94111 415.781.8900

355 South Grand Avenue, Suite 3295 Los Angeles, CA 90071 213.613.1800

Stockton Street, San Francisco, CA 94133 (415) 616-9900 Fax (415) 788-8728

Urban Design • Development Planning Streetscape Design • Specific Planning

PACIFIC MUNICIPAL CONSULTANTS PMC

Providing Comprehensive Municipal Services for Public Agencies... • Fiscal/Economic Analysis

• Contract Staff • CEQA/NEPA Compliance

· Urban/Rural Planning

MONTEREY SACRAMENTO OROVILLE SAN FRANCISCO (408) 644-9174 (916) 361-8384 (530) 533-1131 (415) 399-8820

THOMAS COOKE ASSOCIATES

Urban Design City and Regional Planning Regulations & Guidelines Transit-Oriented Development

1944 Embarcadero, Oakland, CA 94606 Tel: (510) 437-8099 Fax: (510) 437-8097

Economics Research Associates

Alfiliated with Drivers Jonas
388 Market Street, Suite 1580, San Francisco, CA 94111

- Feasibility Studies
- Tourism and Recreation Fiscal Impact/Financing Plans
- Transportation and Land Use
- Re-Use of Military Facilities

San Francisco 415/956-8152

Los Angeles 310/477-9585

San Diego 619/544-1402



COLLABORATIVE

SAN JOSE REGIONAL OFFICE

(650) 482-6300

SQUARE ONE

PLANNING URBAN DESIGN LANDSCAPE ARCHITECTURE

Policy Planning

Environmental Services

Circulation Master Plans

Land Planning & Urban Design

PIER 33 NORTH SAN FRANCISCO CA 94111 PH: 415.398.8197 FAX: 398.8201

Doualas Donaldson, JD, AICP

Planning and Environmental Services

627 Spokane Avenue - Albany, CA 94706 - (510) 528-3684









DAVID EARLY, PRINCIPAL

1600 SHATTUCK AVENUE, SUITE 222 BERKELEY, CALIFORNIA 94709

FAX: 510 848 4315

NORTHERN SECTION CALENDAR

March

- Urban Land Institute Workshops: "Industrial and Business Park 6-7 Development" and "Multifamily Housing Development." Sheraton at Fisherman's Wharf, San Francisco. More information: visit www.uli.org.
- Urban Land Institute Workshops: "Financing and Investing in Real 9-10 Estate Projects" and "Shopping Centers: How to Build, Buy, and Redevelop." Sheraton at Fisherman's Wharf, San Francisco. For more information, visit www.uli.org.
- 9-12 Local Government Commission Conference: "Building Livable Communities: Bringing Together People and Nature in Small Towns and Big Cities." Yosemite National Park. For more information, visit www.lgc.org
- **20–21** The Complete Management Course for Planning Directors in San Diego. For more information, contact Paul Zucker, AICP at 800-870-6306; fax 619-260-1138; www.planning.org/educ/complete.htm.

April

15–19 APA National Planning Conference in New York City. For information, visit www.planning.org or www.nymetro.org.

May

3–6 National Community Building Network Annual Conference in Los Angeles. For more information, contact NCBN at 101 Broadway, Second Floor, Oakland, CA 94607; web site www.ncbn.org.

	MARCH					
S	M	T	W	Т	F	S
			1	2	3	4
5	6	7)	8 (9	10	11
12) 13	14	15	16	17	18
19	20	(21	22)	23	24	25
26	27	28	29	30	31	

APRIL						
S	M	T	W	T	F	S
						1
2	3	-	5	-	,	8
9	10	11	12	13	14	(15)
16	17	18	19)	20	21	22
23	24	25	26	27	28	29
30						

MAY						
\overline{S}	M	Т	W	T	F	_S
	1	2	(3	4	5	6)
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

APA Northern News **EDITORIAL OFFICE** Joseph Ferrucci 45-28 42nd Street, #1E Sunnyside, NY 11104

FIRST CLASS MAIL U.S. POSTAGE PAID Hayward, CA Permit No. 2

Send To:

